	17/18 Original	17/18	17/18 Revised	18/19 Pressures	18/19 Draft
	Budget	Virements	Budget	(Savings)	Budget
Customer First	3,140,304	-630,681	2,509,623	-40,152	2,469,471
Strategy and Commissioning	892,504	-11,190	881,314	4,529	885,843
Commercial Services	3,072,042	263,930	3,335,972	183,482	3,519,454
Support Services	2,923,777	377,941	3,301,718	58,492	3,360,210
	10,028,627	0	10,028,627	206,351	10,234,978
Contributions to/(from) Reserves (Appendix C)	750,446				1,181,216
Reversal of Depreciation	-1,933,000				-1,933,000
Reversal of Pension Costs (IAS19)	-500,000				-500,000
Net Budget Total (see note 1)	8,346,074				8,983,194
funded by:					
Revenue Support Grant	245,393				0
Localised Business Rates	1,764,799				2,262,987
Business Rates Pilot Gain and Growth	0				575,000
Rural Services Delivery Grant (note 2)	327,451				0
Council Tax (assuming an increase of £5)	5,809,541				6,072,207
Collection Fund Surplus	143,000				73,000
Transition Grant	55,890				0
Total	8,346,074				8,983,194

Note 1: The increase in the Net Budget from £8.35m (2017/18) to £8.98m (2018/19) is mainly due to the £0.575m business rates pilot gain, of which, £0.475m is recommended to be earmarked for economic regeneration projects.

Note 2: Rural Services Delivery Grant of £408,055 has been included within the business rates baseline as part of the business rates pilot.

		17/18 Original	17/18	17/18 Revised	18/19 Pressures	18/19 Draft
		Budget	Virements	Budget	(Savings)	Budget
S1010	Customer Contact Centre	494,580	-6,580	488,000	11,814	499,814
S1013	Localities	306,020	-12,420	293,600	-8,368	285,232
S1014	Case Management (see note 3)	1,100,340	-25,440	1,074,900	89,367	1,164,267
S1015	Specialists (see note 3)	1,330,310	-12,410	1,317,900	228,722	1,546,622
S1020	Planning Applications & Advice	-437,400	0	-437,400	-263,000	-700,400
S1021	Development Control - Enforcement	4,700	0	4,700	0	4,700
S1030	Economic Development	5,580	-80	5,500	0	5,500
S1034	Planning Policy	16,900	0	16,900	0	16,900
S1040	Local Land Charges	-119,850	-16,050	-135,900	0	-135,900
S1060	Community Development	172,400	0	172,400	-18,000	154,400
S1070	Environmental Initiatives	64,600	0	64,600	0	64,600
S1104	Other Land and Investment Properties	-42,240	-460	-42,700	0	-42,700
S1165	Follaton House	180,910	-29,910	151,000	-15,697	135,303
S1250	CoP Leads & Group Manager	152,810	-410	152,400	4,860	157,260
S1301	Other Community Parks & Open Spaces	396,660	-279,760	116,900	-3,000	113,900
S1305	Cemeteries & Burials	47,800	-19,100	28,700	0	28,700
S1306	Countryside Recreation	9,000	0	9,000	-6,500	2,500
S1310	Leisure Centres	464,610	-18,510	446,100	0	446,100
S1311	Outdoor Sports and Recreation	298,170	-159,091	139,079	0	139,079
S1365	Flood Defence & Land Drainage	48,040	-840	47,200	0	47,200
S1367	Coast Protection	82,050	-26,050	56,000	0	56,000
S1400	Employment Estates Overheads	-940,830	-33,570	-974,400	-5,000	-979,400
S1501	General Health	11,000	0	11,000	0	11,000
S1503	Public Health	11,744	0	11,744	-45,300	-33,556
S1531	Licensing	-173,300	0	-173,300	11,200	-162,100
S1533	Pest Control	13,600	0	13,600	0	13,600
S1534	Pollution Control	-7,890	9,990	2,100	0	2,100
S1535	Food Safety	15,500	0	15,500	-1,250	14,250
S1536	Health and Safety at Work	15,600	0	15,600	0	15,600
S1544	Community Safety	6,500	0	6,500	0	6,500
S1545	Emergency Planning	8,000	2,700	10,700	0	10,700
S1550	Housing Standards	5,200	0	5,200	0	5,200
S1551	Homelessness	159,490	-2,690	156,800	0	156,800
S1552	Housing Advice	10,200	0	10,200	0	10,200
S1553	Housing Enabling	1,800	0	1,800	0	1,800
S1555	Private Sector Housing Renewal	13,700	0	13,700	0	13,700
S1558	Housing Strategy	11,200	0	11,200	0	11,200
S1565	Housing Benefit Payments	-47,000	0	-47,000	-40,000	-87,000
S1568	Housing Benefit Administration	-207,400	0	-207,400	20,000	-187,400
S1571	Council Tax Collection	-278,200	0	-278,200	0	-278,200
S1574	Council Tax Support	-64,600	0	-64,600	0	-64,600
		3,140,304	-630,681	2,509,623	-40,152	2,469,471

Note 3: The Specialist (S1015) and Case Management (S1014) cost centres include additional staffing costs relating to the 20% increase in planning fees, which is ring-fenced for the planning service.

		17/18		17/18	18/19	18/19
		Original	17/18	Revised	Pressures	Draft
		Budget	Virements	Budget	(Savings)	Budget
S3001	Electoral Registration	138,040	-1,940	136,100	-4,519	131,581
S3010	District Elections	1,100	0	1,100	0	1,100
S3041	Communications & Media CoP	72,540	-2,810	69,730	3,268	72,998
S3042	Marketing and Tourism	0	0	0	0	0
S3043	South Hams Magazine	0	0	0	0	0
S3050	Democratic Representation & Management	336,454	0	336,454	0	336,454
S3051	HA-Member Support & Democratic Services	89,320	-5,220	84,100	2,793	86,893
S3075	Waste & Place Strategy	53,610	-410	53,200	887	54,087
S4501	Performance, Intelligence & Strategic Finance	127,310	-810	126,500	2,100	128,600
S4510	Building Regulations	-20,670	0	-20,670	0	-20,670
S4511	Other Building Control Work	94,800	0	94,800	0	94,800
		892.504	-11.190	881.314	4.529	885.843

		17/18		17/18	18/19	18/19
		Original	17/18	Revised	Pressures	Draft
		Budget	Virements	Budget	(Savings)	Budget
S1304	Grounds Maintenance General	-33,297	479,590	446,293	2,452	448,745
S2002	Beach and Water Safety	84,600	0	84,600	-40,000	44,600
S2005	Salcombe Harbour	0	0	0	0	0
S2010	Dartmouth Ferry	94,820	-59,320	35,500	-61,171	-25,671
S2017	Street and Beach Cleaning	892,301	-45,284	847,017	-52,561	794,456
S2030	Totnes Depot	-1,700	58,000	56,300	0	56,300
S2040	Dartmouth Depot	300	3,500	3,800	0	3,800
S2041	Transfer Station Torr Quarry	248,500	10,000	258,500	1,386	259,886
S2043	Ivybridge Depot	-100	40,400	40,300	6,000	46,300
S2044	Torr Quarry Depot	400	24,900	25,300	0	25,300
S2101	Car Parking Overhead Account	-1,740,715	-34,460	-1,775,175	-99,333	-1,874,508
S2310	Dog Warden Service	5,000	0	5,000	0	5,000
S2400	Public Conveniences Overheads Account	674,724	-2,739	671,985	-39,002	632,983
S2702	Household Waste Collection	1,844,680	-63,797	1,780,883	219,924	2,000,807
S2705	Recycling Services	570,166	-45,672	524,494	18,229	542,723
S2710	Mechanical Leaf Sweepings	-34,500	34,500	0	0	0
S2713	Trade Waste Services	-110,975	-1,857	-112,832	68,540	-44,292
S2715	Garden Waste Services	4,000	-4,000	0	0	0
S2716	Food Waste Services	-3,400	0	-3,400	0	-3,400
S2720	Waste & Recycling Services	393,740	-77,840	315,900	7,628	323,528
S2721	Environment Services - Manual Staff	-36,789	21,639	-15,150	36,056	20,906
S2733	Other Commercial Services	426,460	-4,460	422,000	39,924	461,924
S2734	Pannier Markets Overheads	-89,280	-520	-89,800	0	-89,800
S2841	Repairs and Maintenance	-67,393	-52,850	-120,243	75,410	-44,833
S2884	Supervisors Vehicles	200	-7,200	-7,000	0	-7,000
S2886	Landscape and Leisure Vehicles	0	0	0	0	0
S2887	Street Scene Vehicles	300	-8,600	-8,300	0	-8,300
S2703	Data Management	-50,000	0	-50,000	0	-50,000
		3,072,042	263,930	3,335,972	183,482	3,519,454

		17/18 Original Budget	17/18 Virements	17/18 Revised Budget	18/19 Pressures (Savings)	18/19 Draft Budget
S4001	Executive Directors	140,510	-6,510	134,000	619	134,619
S4004	Corporate Training & Occ Health	43,200	-900	42,300	0	42,300
S4009	Non Distributed Costs	478,979	-8,779	470,200	0	470,200
S4010	Inflation/Pension Provision	0	0	0	0	0
S4041	Internal Audit	81,610	-2,510	79,100	2,269	81,369
S4084	ICT Software & Support Contracts	336,620	0	336,620	40,000	376,620
S4086	Client Hardware Replacement	36,600	0	36,600	15,000	51,600
S4100	Human Resources CoP	128,320	7,980	136,300	6,059	142,359
S4101	Legal CoP	169,610	-12,310	157,300	13,137	170,437
S4102	Design CoP	53,610	-810	52,800	2,692	55,492
S4103	Finance CoP	229,440	-11,940	217,500	-449	217,051
S4104	ICT CoP	264,350	-26,750	237,600	-3,878	233,722
S4150	Support Services Case Management	421,610	-11,510	410,100	68,200	478,300
S4160	Corporate Management	177,300	2,000	179,300	-10,000	169,300
S4180	Support Services Mgmt & O`Heads	103,610	15,790	119,400	5,663	125,063
S4196	Customer Support	124,250	-23,250	101,000	5,180	106,180
S4199	Central Service Overheads	165,500	-2,000	163,500	0	163,500
S4200	Insurance	0	459,440	459,440	-77,000	382,440
S6021	Parish Support Grant	91,658	0	91,658	-9,000	82,658
S6050	Interest & Investment Income	-123,000	0	-123,000	0	-123,000
		2,923,777	377,941	3,301,718	58,492	3,360,210

Note:
The largest virements are for the centralisation of insurance and grounds maintenance budgets into their own single cost centre being S4200 and S1304.